TENTH ANNUAL PROMOTING DIVERSITY IN LAW SCHOOL LEADERSHIP WORKSHOP

October 29-30, 2021

HOSTED BY



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ABOUT THE WORKSHOP

Villanova University Charles Widger School of Law and **Seattle University School of Law** offer this workshop to encourage and assist members of underrepresented groups to pursue deanships and other university and law school leadership positions.

The workshop will help you:

- Determine whether to pursue a deanship and the right time
- Understand the nuts and bolts of the dean's role
- Prepare to be a successful candidate
- Learn how to negotiate appointment terms and ensure a successful transition
- Determine what other forms of university and law school leadership roles may be a good fit

Connect with us on Twitter @Villanova_Law and @SeattleULaw with #DiversityinLaw

WE WOULD LIKE TO THANK:

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WELCOME

I am honored to welcome you to the Promoting Diversity in Law School Leadership Workshop. It has been an incredibly challenging year for everyone and I am so pleased we can come together. I was once in your shoes—looking for that next step in my career. The Workshop helped guide me and I am so pleased to be able to pay it forward.

As a dean, this workshop means so much to me as I truly feel that diverse leadership is needed now more than ever in law schools and in our world, and I know many others in our profession feel this way as well. As a law professor, I can attest that my classroom is more engaged and more productive when we have a range of perspectives and opinionsfrom different races, religions, socioeconomic backgrounds, political perspectives and more. And as dean, I see how our community is enriched by having professors and students of various backgrounds. This is the same for law leadership. Our legal community is better for its diversity.

For these and more reasons, this workshop is so important. We must continue to expand and provide resources and support for members of underrepresented groups as they look to pursue deanships and other academic leadership positions. I hope that you find the next few days to be enlightening and productive as you begin your journey to achieving a leadership position.

I am grateful to our partner Seattle University School of Law Dean Annette Clark, who has shown great leadership in this effort for many years, and who openly welcomed Villanova Law and me as co-host a few years ago. Thank you to all those mentors, speakers and leaders who have given so much since the workshop was founded in 2007. You have helped pave the way for so many to pursue, attain and excel in leadership roles.



Mark C. Alexander The Arthur J. Kania Dean and Professor of Law, Villanova University Charles Widger School of Law

Seattle University School of Law is the most diverse law school in the Pacific Northwest, and we are dedicated to preparing great lawyers, educating powerful advocates for justice, and doing the hard but vital work of becoming an affirmatively anti-racist law school and striving for racial justice and equity in the larger world. Consistent with this mission, we founded the Promoting Diversity in Law School Leadership Workshop in 2007, and on behalf of my colleagues at Seattle U Law, I am delighted to welcome you to the 10th annual workshop.

We are exceedingly proud to be partnering with Dean Mark Alexander and the Villanova University Charles Widger School of Law, who are hosting this year. The workshop is now an annual conference that alternates between our two law schools, so we're on the East Coast one year and the West Coast the next. Our goal since the beginning has been to nurture and encourage members of underrepresented and marginalized groups to seek out and pursue law deanships and other academic leadership positions. As we're all painfully aware, diversity and inclusion doesn't just happen-it takes a concerted effort on the part of those who have obtained these leadership positions to bring others along beside them. The best proof of our collective efforts is that individuals of diverse backgrounds, experiences, and perspectives are increasingly populating law deanships across the country, including some of our dean panelists this weekend who benefited from previous offerings of this workshop as they forged their own paths to law leadership.

I am grateful that we are able to gather in person despite the pandemic because building relationships is such an important part of this workshop. I want to thank our speakers, who are generously giving of their precious and scarce time to "pay it forward" by sharing their wisdom and experience with a new group of aspiring deans. Thank you, also, to our generous sponsors, who assist with getting the word out and help us to keep the workshop affordable. And a particular thank you to our participants for your engagement and openness to considering taking this step into administration. We have no doubt that you will change the world as you move into positions of leadership within the legal academy, and everyone connected with this workshop stands ready to mentor, assist and celebrate your successes!



Annette E. Clark Dean and Professor of Law, Seattle University School of Law

WORKSHOP SCHEDULE

FRIDAY, OCTOBER 29

8:00-9:00 am REGISTRATION & CONTINENTAL BREAKFAST

First floor lobby

9:00-9:15 am WELCOME & INTRODUCTION

Mark Alexander, The Arthur J. Kania Dean and Professor of Law, Villanova University Charles Widger School of Law

Annette Clark, Dean and Professor of Law, Seattle University School of Law

9:15-10:30 am SESSION I: WHAT & WHY: DECIDING TO BECOME A DEAN

What is the dean's job? What are the key areas of decanal responsibility? Why become a dean? What are the rewards and challenges of the job? When is the right time? Which is the right deanship?

Moderated by Annette Clark, Dean and Professor of Law, Seattle University School of Law

SPEAKERS

April Barton, Dean and Professor of Law, Duquesne University School of Law

Angela Onwuachi-Willig, Dean and Ryan Roth Gallo & Ernest J. Gallo Professor of Law, Boston University School of Law

Ronald Weich, Dean and Professor of Law, University of Baltimore School of Law

10:30-10:45 am BREAK

10:45 am-12:00 pm

SESSION II: WHERE & HOW: SUCCEEDING IN THE SELECTION PROCESS

How do you position yourself as a qualified dean candidate? What are search firms/committees looking for and what makes a standout application? What do you need to know about interviewing, the campus visit, job talk, and meetings with university leadership and other stakeholders? What are the politics and timing for withdrawing from a search?

Moderated by Leonard Baynes, Dean and Professor of Law, University of Houston Law Center

SPEAKERS

Robert Ahdieh, Dean and Anthony G. Buzbee Endowed Dean's Chair, Texas A&M University School of Law

Daniel Filler, Dean and Professor of Law, Drexel University Thomas R. Kline School of Law

Eboni Nelson, Dean and Professor of Law, University of Connecticut School of Law

12:00-1:30 pm LUNCH & DISCUSSION

Topic: Diversity, Equity and Inclusion

Kent Lollis, Educational Consultant and Diversity, Equity, and Inclusion Specialist, will discuss current DEI efforts at Villanova Law and elsewhere.

1:30-2:15 pm

SESSION III: A PROVOST'S PERSPECTIVE ON WORKING WITH THE DEAN & **DEAN SEARCHES**

Moderated by Mark Alexander, The Arthur J. Kania Dean and Professor of Law, Villanova University Charles Widger School of Law

SPEAKER

Patrick Maggitti, PhD, Provost, Villanova University

2:15-3:30 pm

SESSION IV: ACCEPTING THE JOB & KEY FIRST STEPS

What should you be thinking about and negotiating for if you get an offer? How should you manage a multiple-offer situation or an offer from one law school when you have a campus visit pending at another law school? With whom should you consult as you make your decision(s)? What are the important questions for you to ask? What are the key first steps for a newlyappointed dean and what are the pitfalls to avoid?

Moderated by Hari Osofsky, Dean and Myra and James Bradwell Professor of Law, Northwestern University Pritzker School of Law

SPEAKERS

Tamara Lawson, Dean and Professor of Law, St. Thomas University College of Law

Richard Moberly, Dean and Richard C. & Catherine S. Schmoker Professor of Law, University of Nebraska College of Law

Donald Tobin, Dean and Professor of Law, University of Maryland Francis King Carey School of Law

3:30-4:45 pm

SESSION V: EXPLORING THE DECANAL INTERFACE WITH DIFFERENT **CONSTITUENCIES & STAKEHOLDERS**

The dean is responsible for building relationships with numerous key constituents. Re faculty, what is the meaning of "shared governance"? What areas of decision making and governance belong to the faculty and which are the dean's province? What are best practices in working with and managing staff? How does a dean keep the university adequately informed of law school matters and on her/his side? What are the differences between managing up (the university) and managing down (inside the law school)? How does a dean engage alumni? The bench and bar? What roles do the ABA and AALS play in a dean's life?

Moderated by Jennifer Rosato Perea, Dean and Professor of Law, DePaul University College of Law

SPEAKERS

Tamara Lawson, Dean and Professor of Law, St. Thomas University College of Law

Gregory Mandel, Interim Provost and Peter J. Liacouras Professor of Law, Temple University

Wendy Collins Perdue, Dean and Professor of Law, University of Richmond School of Law

5:00-6:00 pm

RECEPTION & TOURS OF VILLANOVA UNIVERSITY CHARLES WIDGER SCHOOL **OF LAW**

Buses to Villanova University Campus and Law School will start at 5:00 pm. It is a one mile or 5-minute ride to campus.

6:00 pm

DINNER

Arthur M. Goldberg '66 Commons, Villanova University Charles Widger School of Law

WORKSHOP SCHEDULE

SATURDAY, OCTOBER 30

8:30-9:15 am CONTINENTAL BREAKFAST

First floor lobby

9:15-10:30 am

SESSION VI: NAVIGATING THE INTERSECTIONALITIES OF RACE, GENDER, SEXUAL ORIENTATION, ETC., AS DEAN

What are the unique challenges that face candidates and deans whose professional and personal lives involve intersections of race, gender, sexual orientation, and difference? What are the presumptions, biases, and dynamics that play out in the decanal selection process and in performing the job of dean? What are the positives that come from experience with navigating difference and how can you use that to your advantage as dean?

Moderated by Kellye Testy, President and Chief Executive Officer, LSAC

SPEAKERS

Garry Jenkins, Dean and William S. Pattee Professor of Law, University of Minnesota Law School

Kimberly Mutcherson, Co-Dean and Professor of Law, Rutgers Law School

Sudha Setty, Dean and Professor of Law, Western New England University School of Law

10:30-10:45 am

BREAK

10:45 am-12:00 pm

SESSION VII: INSTITUTIONAL PRIORITIES, BUDGETING & FINANCIAL MANAGEMENT FOR DEANS

How does a dean identify institutional goals and priorities? What is "strategic planning"? What is the structure and process of the budget, and how does this differ between private and state schools? How does a law school or university foundation operate? How are budget allocations best managed?

Moderated by **Laura Rosenbury**, Dean and Levin, Mabie & Levin Professor of Law, University of Florida Levin College of Law

SPEAKERS

Bo Connell, Associate Dean for Finance, Administration and Strategy, Villanova University Charles Widger School of Law

Benjamin Spencer, Dean and Trustee Professor, William & Mary Law School

Amy Wildermuth, Dean and Professor of Law, University of Pittsburgh School of Law

12:00-1:30 pm

LUNCH & DISCUSSION

Topic: Storytelling

As Dean, you will constantly be telling stories: about your students, your faculty, your alumni, etc. In order to become Dean, you need to tell a story about yourself. Your story needs to be compelling, to put you in the place where the school seeking a new dean is going to ask you to be the one. How do you tell your story?

1:30-2:45 pm SESSION VIII: DEAN AS LEADER, INNOVATOR, ENTREPRENEUR & FUNDRAISER

How does a dean lead, especially now? What are the key issues facing legal education today? How does a dean go about securing and enhancing additional revenue streams for the law school? Can innovative programs (e.g., distance education, LL.M.s, certificate programs, legal education for non-lawyers, etc.) make a significant difference in the bottom line? How does a dean help its institution stay true to its mission while chasing revenue and balancing the benefits and risks of innovation? What are the keys to a successful advancement/fundraising operation?

Moderated by **Richard Moberly**, Dean and Richard C. & Catherine S. Schmoker Professor of Law, University of Nebraska College of Law

SPEAKERS

Mark Alexander, The Arthur J. Kania Dean and Professor of Law, Villanova University Charles Widger School of Law

Michèle Alexandre, Dean and Professor of Law, Stetson University College of Law

Theodore Ruger, Dean and Bernard G. Segal Professor of Law, University of Pennsylvania Carey Law School

2:45-3:00 pm CONCLUDING THOUGHTS

Mark Alexander, The Arthur J. Kania Dean and Professor of Law, Villanova University Charles Widger School of Law

Annette Clark, Dean and Professor of Law, Seattle University School of Law





Robert B. Ahdieh
Dean and Anthony G. Buzbee Endowed Dean's Chair,

Texas A&M University School of Law

Robert B. Ahdieh was appointed Dean and Anthony G. Buzbee Endowed Dean's Chair at the Texas A&M University School of Law in July 2018. A graduate of Princeton University's School of Public and International Affairs and Yale Law School, Ahdieh served as law clerk to Judge James R. Browning of the U.S. Court of Appeals for the Ninth Circuit before his selection for the Honors Program in the Civil Division of the U.S. Department of Justice.

While still in law school, Ahdieh published what remains one of the seminal treatments of the constitutional transformation of post-Soviet Russia: Russia's Constitutional Revolution—Legal Consciousness And The Transition To Democracy. Ahdieh's work has also appeared in the Boston University Law Review, Michigan Law Review, Minnesota Law Review, NYU Law Review, and Southern California Law Review, among other journals.

Prior to coming to Texas A&M, Ahdieh was the K.H. Gyr Professor of Law at Emory University in Atlanta, Georgia. During his tenure at Emory, Ahdieh also served as Associate Dean of Faculty and as Vice Dean. In those capacities, he helped expand and diversify the faculty, increase the incoming credentials and diversity of the JD class, and introduced an array of new degree offerings and curricular reforms.

Ahdieh, an elected member of the American Law Institute, has served as a visiting professor at Columbia and Georgetown law schools, as well as at Princeton University. He has also visited at the Institute for Advanced Study, the University of British Columbia, the University of Warsaw, and Singapore Management University, among other overseas institutions.



Mark C. Alexander, JD

The Arthur J. Kania Dean and Professor of Law, Villanova University Charles Widger School of Law

Mark C. Alexander, JD is the Arthur J. Kania Dean and Professor of Law at the Villanova University Charles Widger School of Law. Alexander's areas of expertise include constitution law, election law, the First Amendment and criminal procedure. His research interests focus on the constitutional dimensions of election law and campaign reform. Alexander has authored several books on the First Amendment and constitutional law, and his scholarship has been published in leading legal journals.

Regularly interviewed by national media, Alexander is a sought-after speaker and panelist for national and international law symposiums and academic forums. He possesses significant international experience, having spent a year in Spain teaching American law and politics on a Fulbright Scholarship. He is also a fellow of the U.S.-Japan Leadership Program. Alexander served on the J. William Fulbright Foreign Scholarship Board from 2010 to 2014, having been appointed by President Barack Obama.

Alexander previously served as Associate Dean for Academics at Seton Hall University School of Law. A member of Seton Hall's Law School faculty for two decades, he was honored as Professor of the Year on numerous occasions.

In addition to his leadership in academia, Alexander has also served as an adviser and issues director for several high-profile political campaigns. He previously clerked for Chief Judge Thelton Henderson of the United States District Court for the Northern District of California and was a litigator with Gibson, Dunn & Crutcher in San Francisco. Alexander earned a Juris Doctor from Yale University Law School and a Bachelor of Arts in Architecture from Yale University.



Michèle Alexandre

Dean and Professor of Law, Stetson University College of Law

Dean Michèle Alexandre joined Stetson University College of Law in 2019 and immediately began laying the groundwork for a 2030 vision for the college to expand the curriculum, increase alumni engagement, and forge new community partnerships.

In her inaugural year at Stetson, Stetson Law forged partnerships with The Community Foundation of Tampa Bay and KnowBe4 cybersecurity software company, launched a new Business Law concentration, and spearheaded the creation of the Florida Law Schools' Consortium for Racial Justice (FLSCRJ) with the 12 law schools in the state.

Prior to arriving at the College of Law, Dean Alexandre was an associate dean for Faculty Development and Intellectual Life, Professor of law, and the Leonard B. Melvin, Jr. Lecturer at the University of Mississippi School of Law. She also previously taught at The University of Memphis Cecil C. Humphreys School of Law, American College of Law, The University of Baltimore School of Law, the University of Houston Law Center and Seton Hall University School of Law's Cairo Summer Program.

Dean Alexandre has devoted much of her career to issues of sustainability, economic independence, gender equity and social justice for small farmers and poor populations, including launching the Race and Sustainability Conference at The University of Mississippi. Her scholarly areas include constitutional law, international law, civil rights law, disability law, critical race theory, human rights and gender. She has received Fulbright and Watson Fellowships. Dean Alexandre is the author of the civil rights textbook, *The New Frontiers of Civil Rights Litigation, and Sexploitation: Sexual Profiling and the Illusion of Gender.*

Dean Alexandre is the first black valedictorian of Colgate University. She earned her Juris Doctor from Harvard Law School.



April M. Barton

Dean, Duquesne University School of Law

April M. Barton is Dean and Professor of Law at Duquesne University School of Law. Under her leadership, the Law School continues to excel in bar passage, has achieved a three-point across the board increase in LSAT metrics in the past two years, and has recently risen ten spots in the U.S. News Rankings.

The Law School remains grounded in its Catholic and Spiritan Mission while embracing a new shared vision for the future focused on three pillars of interdisciplinary learning, leadership development, and community well-being. These three pillars continue to guide Duquesne's innovation and path forward.

Dean Barton launched a number of initiatives in alignment with Duquesne's Mission and shared vision, including the Dean's Diversity Action Council, which was formed in 2019 to ensure that Duquesne Law is a welcoming and supportive environment for all. On June 19, 2020, the Law School faculty unanimously adopted a Promise Statement on Race and Justice.

In addition, the Leadership Fellows Program is currently in its third year and Professional Responsibility courses have been reframed to integrate leadership development. The Law School launched a Business Essentials Micro-Credential Program in cooperation with the School of Business, allowing law students to take four graduate business courses to provide fluency in finance, business, and management in conjunction with their law degree.

She previously held various positions at Villanova University Charles Widger School of Law, most recently as Associate Dean for Academic Affairs. Barton also has testified before the U.S. Congressional Commission on Online Child Protection and the European Commission for Democracy through Law, Venice Commission, in Brussels. Barton served as an attorney with the Federal Trade Commission's Bureau of Consumer Protection, where she worked on policy and law enforcement issues related to internet fraud and deception.



Leonard Baynes

Dean and Professor of Law, University of Houston Law Center

Leonard M. Baynes, now in his eighth year as dean, is the ninth dean and the first Black dean of the University of Houston Law Center. Baynes is a communications, business, and diversity law scholar. He is the co-author of the recent casebook, published by Wolters Kluwer, titled Communications Law in the Public Interest and has authored more than 35 law review articles. Baynes received the Diversity Trailblazer Award from the New York State Bar Association in 2010, was named a Diversity Champion by the National Diversity Council in 2019, and was named to the Lawyers of Color Power List by the Lawyers of Color Foundation in 2020. Baynes received a BS in finance and economics from New York University and a JD and an MBA from Columbia University. While on Sabbatical in the late 1990s, Dean Baynes served as a scholar-in-residence at the Federal Communications Commission. Prior to joining academia, Dean Baynes served as a law clerk to Federal Judge Clifford Scott Green, Eastern District of Pennsylvania, as Associate at the Wall Street office of Gaston and Snow LLP, and in-house counsel at NYNEX Corp.



Annette Clark

Dean and Professor of Law, Seattle University School of Law

After receiving an MD with Honors from the University of Washington's School of Medicine and her JD, summa cum laude, from the Seattle University School of Law, Dean Clark joined the School of Law faculty in 1989. In addition to her duties as a faculty member, she is a long-time administrator, having served for ten years as Associate Dean and then Vice Dean, overseeing the academic program, including the curriculum and centers and institutes, as well as the faculty.

She was the Interim Dean at Seattle University School of Law from 2009-2010, a Visiting Scholar at The George Washington University Law School for Fall 2010, and Dean and Professor of Law at the Saint Louis University School of Law from 2011-12.

Her areas of expertise include civil procedure, medical liability, bioethics, and legal education and she is a frequent regional and national lecturer on these topics. Her scholarship operates at the interface of health care, law, and health policy, with a particular emphasis on end-of-life issues. She has published articles in the New York University Law Review, the Georgetown Law Journal and the Tulane Law Review, among others.

Dean Clark is the recipient of a number of community service awards, including most recently the 2021 Chief Justice Mary Fairhurst Passing the Torch Award, which is given annually by the Washington Women Lawyers to an individual who has gone above and beyond in mentoring women lawyers, making a difference, and "passing the torch" to others in a way that furthers the full integration of women in the legal profession, promotes equal rights and opportunities for women, and prevents discrimination against them.

Dean Clark has announced that the 2021-22 academic year will be her final year as dean of Seattle U Law.



Bo Connell

Associate Dean of Finance, Administration & Strategy, Villanova University Charles Widger School of Law

Mark Bomon ("Bo") Connell joined the Villanova University Charles Widger School of Law as Associate Dean for Finance, Administration & Strategy in May 2019. In this role, he serves as the Chief Operating and Financial Officer for the Law School, responsible for managing financial resources, overseeing key administrative functions, driving strategic initiatives, and leading the School's diversity and inclusion activities.

Prior to joining the Law School, Connell was responsible for overseeing the veterinary teaching hospital operations at two institutions ranked in the top four nationally. As Assistant Dean for Hospital Operations at Texas A&M University, Connell oversaw an operation with more than 450 employees, including twelve direct reports, and a budget of \$32M. Over a three-year period, he was able to grow the hospital's operating margin by more than \$1.3M, an improvement of 108%. As Hospital Executive Director and Chief Operating Officer at the University of Pennsylvania's Penn Vet, Connell led a team of six direct reports (through which more than 135 employees reported) to achieve a financial and operational turnaround that resulted in the teaching hospital's first annual operating surplus - \$1.5M and a contribution margin of 30%.

Connell has more than twenty-eight years of combined experience in the fields of higher education and health care. His experience includes leading the start-up of the first fully accredited foreign institution of higher education to open in Hong Kong (i.e., SCAD Hong Kong), the creation of the first Hospital Medicine program in southeast Georgia (i.e. Memorial Health University Medical Center), and the evaluation of more than \$152M higher education and health care merger and acquisition opportunities.



Dan FillerDean and Professor of Law,
Drexel University Thomas R. Kline School of Law

Dan Filler is the dean of the Drexel University Thomas R. Kline School of Law. He was appointed in January 2017. In 2005, he joined the newly established Drexel law school as inaugural faculty and helped design and implement the school's distinctive vision. He served as its senior associate dean for academic and faculty affairs from 2006 to 2016. Before joining Kline Law, Filler was a professor at the University of Alabama School of Law where he taught criminal and disability law and established both a capital punishment defense clinic and a special education clinic.

Filler holds an AB from Brown University and a JD from New York University School of Law. He is a nationally recognized legal scholar in the areas of capital punishment, juvenile justice, and sex crimes. In His research appears in highly respected journals and has been cited by the U.S. Supreme Court. In 2008, he co-founded *The Faculty Lounge*, a nationally recognized blog which has been honored several times as a member of the ABA Blawg 100.

Filler has led efforts to study the capital punishment process as implemented in multiple states. He served on the Pennsylvania legislature's Advisory Committee on Capital Punishment and as chair of the American Bar Association's Alabama Death Penalty Assessment. He was elected to the American Law Institute in 2017.

In 2021, he was elected to the AALS Executive Committee.



Garry W. Jenkins Dean and William S. Pattee Professor of Law, University of Minnesota Law School

Garry W. Jenkins is the 11th dean of the University of Minnesota Law School. He previously served as associate dean for academic affairs and John C. Elam/Vorys Sater Professor of Law at The Ohio State University Mortiz College of Law. He earned a BA from Haverford College, a MPP from the Harvard Kennedy School, and a JD from Harvard Law School, where he served as editor-in-chief of the Harvard Civil Rights-Civil Liberties Law Review.

His research and teaching interests are in law and philanthropy, corporate governance, and leadership studies. His scholarly articles have been published in leading law reviews and interdisciplinary journals, and his scholarship has been honored for excellence in three different subfields: nonprofit law, global justice and corporate law.

Prior to entering academia, Jenkins was the chief operating officer and general counsel of the Goldman Sachs Foundation. Before that, he was an attorney with the New York law firm of Simpson Thacher & Bartlett and a law clerk for Judge Timothy K. Lewis of the United States Court of Appeals for the 3rd Circuit.

Dean Jenkins currently sits on the governing boards of Haverford College, the Law School Admission Council, Equal Justice Works and the Guthrie Theater. He also serves on the deans' steering committee of the Association of American Law Schools. By gubernatorial appointment, he currently serves as one of Minnesota's commissioners to the Uniform Law Commission.



Tamara R. Lawson Dean and Professor of Law. St. Thomas University School of Law

Tamara F. Lawson is Dean and Professor of Law at St. Thomas University College of Law. She previously served as the Associate Dean for Academic Affairs from 2013-2017 and Associate Dean for Faculty Development from 2017-2018. She currently serves on the Board of Governors of the Law School Admissions Council, as Chair of the Budget and Finance Committee, the National Bar Association, as Chair of the Law Professors' Division, and the Society of American Law Teachers, as Chair of the ABA Rules Committee. Most recently, Dean Lawson was the 2021 recipient of the Lutie Lytle Outstanding Scholar Award.

She joined the St. Thomas Law faculty in 2004. She teaches Criminal Law, Criminal Procedure, Evidence, and a seminar on Race and the Law. Professor Lawson was twice awarded "Professor of the Year." Prior to joining the law faculty, Professor Lawson served as a Deputy District Attorney at the Clark County District Attorney's Office in Las Vegas, Nevada, Special Victims Unit. She successfully argued multiple cases before the Nevada Supreme Court, including death penalty appeals.

She has co-authored two casebooks and has had her articles published in prestigious law journals such as the American Journal of Criminal Law, the Iowa Law Review, and the Columbia Journal of Gender and Law. She is also a highly sought-after speaker on issues of race, policing, and access to justice. She was tasked by the American Bar Association to be the Reporter for its National Task Force on Stand Your Ground Laws.



Kent Lollis

Diversity, Equity and Inclusion Consultant, Villanova University Charles Widger School of Law

Kent Lollis is a DEI expert with nearly three decades of experience, serves as a consultant with the Villanova University Charles Widger School of Law. In this role, Lollis advises on Villanova Law on how to build a community that better reflects a diversity of identities, abilities, sexual orientations, religious backgrounds and life experiences.

Lollis recently retired from his role as Vice President and Chief Diversity Officer for the Law School Admissions Council (LSAC). At LSAC he led key DEI initiatives, including the development of the Pre-Law Undergraduate Scholars (PLUS) Program, and the expansion of pre-law programs available for underrepresented minority students at HBCUs, the Hispanic Association of Colleges and Universities, AANAPISI and Tribal Colleges and Universities. Prior to his work at LSAC, Lollis was the Associate Dean for Law Career Services and an Associate Professor of Law at Ohio Northern University College of Law, as well as Assistant Dean for Administration and University Staff Grievance Officer at University of Louisville School of Law.

Over his career he has held a number of board and committee positions with a variety of legal organizations, including a current membership role on the ABA Council for Racial and Ethnic Diversity in the Educational Pipeline. Lollis holds a JD and an MS in Management from Northwestern University, as well as a BA in Political Science from Brown University.



Patrick G. Maggitti, PhD

Provost, Villanova University

Patrick G. Maggitti, PhD, is Villanova University's first Provost. In this role, Dr. Maggitti serves as the number two officer of the University and its Chief Academic Officer, leads the University's overall strategic efforts, and has oversight of the academic enterprise including six colleges and academic areas such as Faculty, Graduate and Undergraduate Research, Enrollment Management, Falvey Memorial Library, the Career Center, the Honors Program, Decision Support and Data Integrity, and Strategic Planning and Institutional Effectiveness, as well as Student Life.

Dr. Maggitti previously served as the Helen and William O'Toole Dean of the Villanova School of Business. A faculty member at the University since 2008, he holds the rank of Professor of Strategic Management and Entrepreneurship and is the founder and former Carmen and Sharon Danella Director of the Villanova Center for Innovation, Creativity and Entrepreneurship (ICE Center).

A widely recognized scholar in entrepreneurship and strategic management, Dr. Maggitti has authored numerous publications for premier journals such as *Research Policy, Journal of Management Studies* and the *Academy of Management Journal*. His research interests focus on two areas: The dynamic nature of competition between organizations; and the manner in which executive and top manager's characteristics, processes and behaviors influence strategic decision-making, innovation, creative problem-solving, and financial performance.

Prior to academia, Dr. Maggitti spent nearly 15 years in the steel and mining industries, where he founded two successful companies and held a variety of roles, including chief executive officer, director of national sales, and board member. He has also consulted with a variety of organizations on various facets of strategy, innovation, and entrepreneurial thinking.

Dr. Maggitti received a BS in Chemistry from Saint Joseph's University; an MBA with high honors from the Johns Hopkins University; and a PhD in Strategic Management from the University of Maryland.



Gregory N. MandelInterim Provost and Peter J. Liacouras Professor of Law,
Temple University Law School

Gregory N. Mandel is the Interim Provost and Peter J. Liacouras Professor of Law at Temple University. He is a leading international scholar on intellectual property law, innovation, and the interface among technology and law. Provost Mandel's publications have been selected as among the best intellectual property and patent law articles of the year three times. His article *Patently Non-Obvious* was identified as one of the most cited patent law articles of the past decade, and his experimental studies have been cited by the Court of Appeals for the Federal Circuit and in briefs filed before the United States Supreme Court.

Provost Mandel was awarded a prestigious three-year grant from the National Science Foundation to conduct a series of experiments on the psychology of intellectual property in the United States and China. Provost Mandel is the author of over fifty scholarly publications and has given more than 150 presentations, including for the United Nations, Second Circuit and Federal Circuit, Patent and Trademark Office, European Commission, Environmental Protection Agency, American Bar Association, American Psychology Association, and National Academy of Science. Prior to becoming Interim Provost, he was Dean of Temple Law School from 2016-2021.

Provost Mandel was a Board member for The Miquon School from 2010-2016 and was president from 2013-2015. His pro bono legal work includes a prominent asylum case before the Attorney General of the United States and the Ninth Circuit Court of Appeals. Before entering academia, he practiced law with Skadden, Arps, Slate, Meagher & Flom LLP, clerked for Judge Jerome Farris, United States Court of Appeals for the Ninth Circuit, and interned with Chief Judge Anthony J. Scirica, United States Court of Appeals for the Third Circuit. Provost Mandel received his JD from Stanford Law School and his bachelor's degree in physics and astronomy from Wesleyan University. He worked on NASA's Hubble Space Telescope prior to attending law school.



Richard Moberly

Dean and Richard C. & Catherine S. Schmoker Professor of Law, University of Nebraska College of Law

Richard Moberly was appointed as University of Nebraska College of Law's 17th Dean on April 1, 2017. During the 2019-20 academic year, he also served as the Interim Executive Vice Chancellor for Academic Affairs for the University of Nebraska-Lincoln. Prior to his appointment as Dean, he served as the College's Interim Dean in 2016 and as Associate Dean for Faculty from 2011 until 2016. He also is the Richard C. & Catherine S. Schmoker Professor of Law.

Dean Moberly joined the law faculty in 2004 and has taught Evidence, Employment Law, a capstone course in Litigation, the Law of Secrecy and in the Civil Clinic. In 2006 and 2011, he was voted the Professor of the Year by upper-class law students. In 2014, the College of Law Alumni Council selected Professor Moberly to receive the Distinguished Faculty Award, and in 2007, students and faculty awarded him the College Distinguished Teaching Award. In 2007-08, he received the Cline Williams Research Chair. He also has been recognized for his work with Nebraska lawyers: he received the Nebraska State Bar Association's President's Professionalism Award in 2016 and the Robert Van Pelt Inns of Court Warren K. Urbom Mentor Award in 2019. Dean Moberly is a Lifetime Fellow of the Nebraska State Bar Foundation.

Before joining the law faculty, Dean Moberly practiced as an attorney with McKenna Long & Aldridge LLP in Atlanta, GA. He received his BA degree in History, *summa cum laude*, from Emory University, and graduated *magna cum laude* from Harvard Law School, where he served as an editor of the *Harvard Law Review*. After law school, he worked as a law clerk for the Honorable N. Carlton Tilley, Jr., United States District Judge for the Middle District of North Carolina.



Kimberly Mutcherson Co-Dean and Professor of Law, Rutgers Law School

Kimberly Mutcherson is Co-Dean and Professor of Law at Rutgers Law School in Camden. Dean Mutcherson is a reproductive justice scholar whose work sits at the intersection of bioethics, health law and family. She has a particular focus on assisted reproduction, abortion, disability, and medical decision-making for pregnant women and children. Cambridge University Press released her edited volume, *Feminist Judgments: Reproductive Justice Rewritten* in 2020.

In 2021, Dean Mutcherson received the Association of American Law Schools inaugural Impact Award as a co-founder of the Law Deans Antiracist Clearinghouse Project. She received the Center for Reproductive Rights Innovation in Scholarship Award in 2013, a Chancellor's Teaching Excellence Award in 2011 and the Women's Law Caucus Faculty Appreciation Award in 2011 & 2014.

Dean Mutcherson has been a Senior Fellow/Sabbatical Visitor at the Center for Gender and Sexuality Law at Columbia Law School and a Visiting Scholar at the Center for Bioethics at the University of Pennsylvania. She received her BA from the University of Pennsylvania and her JD from Columbia Law School. She also received the Kirkland and Ellis Fellowship for post-graduate public interest work upon her graduation from Columbia. Prior to joining the faculty at Rutgers, Dean Mutcherson was a consulting attorney at the Center for Reproductive Law and Policy (now the Center for Reproductive Rights) and a Staff Attorney at the HIV Law Project.



Eboni NelsonDean and Professor of Law,
University of Connecticut School of Law

Eboni S. Nelson became dean of the University of Connecticut School of Law on July 31, 2020. She came to UConn from the University of South Carolina School of Law, where she taught for 13 years. From 2018 onward, she served as the associate dean for academic affairs. At South Carolina Law, she received the Best Classroom Teacher and Outstanding Faculty Service awards.

Before joining the South Carolina Law faculty in 2007, Dean Nelson taught at the Thurgood Marshall School of Law and practiced employee benefits law at Bracewell LLP in Houston, Texas. She teaches in the fields of Contracts; Commercial Law; Consumer Law; and Race, Class and Education. Her scholarship focuses on education law and policy, and she is especially interested in the availability equitable educational opportunities for students of color and those from economically challenged backgrounds.

Dean Nelson graduated *summa cum laude* from Wake Forest University and earned her JD from Harvard Law School, where she served as a Contracts teaching assistant to then-Professor Elizabeth Warren.

Throughout her career, Dean Nelson has been committed to public service. She served as the chair of the South Carolina Commission on Consumer Affairs and vice chair of the South Carolina State Advisory Committee to the U.S. Commission on Civil Rights. She has also been a member of the Law School Admission Council Finance and Legal Affairs Committee, Diversity, Equity, and Inclusion Committee, and the American Bar Association Sabbatical Review Site Team. She currently serves on the Boys & Girls Clubs of Hartford Board of Trustees and the Lawyers Collaborative for Diversity Board of Directors.



Angela Onwuachi-WilligDean and Ryan Roth Gallo & Ernest J. Gallo Professor of Law,
Boston University School of Law

A graduate of Grinnell College (BA), the University of Michigan Law School (JD), and Yale University (PhD), Angela Onwuachi-Willig is Dean and the Ryan Roth Gallo and Ernest J. Gallo Professor of Law at Boston University School of Law. Previously, she served as Chancellor's Professor of Law at the UC Berkeley. She is author of *According to Our Hearts* with Yale University Press and numerous articles in leading law journals like the *Yale Law Journal, California Law Review, Michigan Law Review, Georgetown Law Journal*, and *Virginia Law Review*, to name a few. She is a member of the American Academy of Arts and Sciences as well as the College of Labor and Employment Lawyers. She is the recipient of numerous teaching awards, a former lowa Supreme Court finalist, a recipient of Law and Society Association's John Hope Franklin Award, an elected member of the American Law Institute, and the first professor (along with her co-author Dean Mario Barnes) to receive both the Association of American Law School's (AALS) Clyde Ferguson and Derrick Bell Awards. More recently, she was one of five black women deans to receive the inaugural AALS Impact Award in recognition of their work in collating the Law Deans Antiracist Clearinghouse Project in 2021.

Dean Onwuachi-Willig serves on the Grinnell College Board of Trustees, the Law School Admissions Council Board, the Purple Campaign to End Sexual Harassment Advisory Board, and the Board and Executive Committee of the Law and Society Association. She serves on Senators Warren and Markey's Judicial Selection and U.S. Attorney Selection Committees; is a member of the AALS Law Deans Section Executive Committee, the AALS Deans Steering Committee, and the Law Deans Advisory Committee to *U.S. News and World Report*; serves on the Supreme Judicial Court (SJC) Standing Committee on Lawyer Well-Being while chairing the Law School Subcommittee; and chairs the SJC Committee on Character and Fitness.



Hari M. Osofsky

Dean and Myra and James Bradwell Professor of Law,

Northwestern Pritzker School of Law

Professor of Environmental Policy and Culture (courtesy),

Weinberg College of Arts and Sciences

Hari M. Osofsky is Dean and Myra and James Bradwell Professor of Law at Northwestern Pritzker School of Law and Professor of Environmental Policy and Culture (courtesy) at the Weinberg College of Arts and Sciences. As dean, she is deeply committed to building legal education for a changing society through inclusive collaboration. Her leadership focuses on building innovative collaborations to prepare students to lead; advance diversity, equity and inclusion and social and racial justice; and address societal challenges. The American Bar Association's Legal Technology Resource Center recognized her as one of the 2019 Women of Legal-Tech.

Dean Osofsky's over 50 publications focus on improving governance and addressing injustice in energy and climate change regulation. Her *Emory Law Journal* article, *Energy Partisanship*, was awarded the 2018 Morrison Prize. Her professional leadership roles have included, among others, serving as president of the Association for Law, Property, and Society and as a member of the Dean's Steering Committee of the American Association of Law Schools, Executive Council of the American Society of International Law, and Board of Governors of the Society of American Law Teachers. Her leadership and mentorship work was recognized by the Association for Law, Property, and Society's 2016 Distinguished Service Award and the University of Minnesota 2015 Sara Evans Faculty Woman Scholar/Leader Award.

Dean Osofsky received a PhD in geography from the University of Oregon and JD and BA from Yale University. She clerked for Judge Dorothy W. Nelson of the Ninth Circuit Court of Appeals. Prior to joining Northwestern University, Dean Osofsky served as dean of Penn State Law and the Penn State School of International Affairs and on the faculties of University of Minnesota Law School, Washington and Lee University School of Law, the University of Oregon School of Law and Whittier Law School.



Wendy Collins PerdueDean and Professor of Law,
University of Richmond School of Law

A recognized leader in legal education, Dean Wendy Collins Perdue of the University of Richmond School of Law is Immediate Past President of the Association of American Law Schools and a former Vice President of Order of the Coif, the legal education honor society. She has held a number of other significant positions within legal education and the bar, including the Editorial Board of the Journal of Legal Education and the Board of Governors of the Virginia Bar Association. Dean Perdue's scholarship spans a number of areas including civil procedure, conflict of laws, land use and public health. Her publications include two case books and numerous articles and book chapters, and her scholarship has appeared in the *Virginia Law Review*, *Northwestern Law Review, Washington Law Review*, and the *Journal of Law, Medicine and Ethics*, among other venues. Before joining Richmond Law as Dean and Professor of Law in 2011, she was an Associate Dean and Professor of Law at Georgetown University Law Center.



Jennifer Rosato Perea
Dean and Professor of Law,
DePaul University College of Law

Now in her second term at DePaul and thirteenth year as a law dean, Jennifer Rosato Perea has served as dean of DePaul University College of Law since 2015. A nationally recognized leader in legal education, Dean Rosato Perea brings a wealth of experience to DePaul as an experienced administrator, a longtime advocate of student engagement and professionalism, and a respected legal scholar. One of only a small number of Latina law school deans in the nation, she has been recognized and honored for her commitment to diversity through her presentations on implicit bias, mentoring, and creation of innovative programs. Most recently, Dean Rosato Perea received the Aguila award, the highest honor bestowed by the Hispanic Lawyers Association of Illinois. She also has presented nationally and regionally on the future and challenges of legal education before a variety of organizations, including the Association of American Law Schools and the American Bar Association. Dean Rosato Perea is an accomplished scholar and expert on family law, bioethics and legal ethics, having published extensively on a variety of legal issues affecting children and families. Prior to joining DePaul, she served as dean of Northern Illinois University College of Law for six years.



Laura A. Rosenbury

Dean and Levin, Mabie & Levin Professor of Law, University of Florida Levin College of Law

Laura A. Rosenbury joined University of Florida Levin College of Law in 2015 as the Dean and Levin, Mabie & Levin Professor of Law. Under her leadership, UF Law has increased applications by 185%; enrolled six of the most accomplished and diverse classes in UF Law's 112-year history; hired 27 new faculty members; and completed four of the largest fundraising years in the past decade, including raising \$4.5 million for student scholarships in four months and securing a record-breaking \$20 million gift to endow a health law program. Since 2016, UF Law has moved 27 spots in the U.S. News rankings and now ranks among the top 25 law schools in the nation.

Before joining UF Law, Dean Rosenbury was a professor of law and vice dean at Washington University School of Law in St. Louis. She also has served as a visiting professor at Harvard Law School, Stanford Law School, and University of Chicago Law School. Her work has been published in the Yale Law Journal, Michigan Law Review, University of Pennsylvania Law Review, Cornell Law Review and in many other journals and books. Dean Rosenbury was elected to the American Law Institute in 2010 and was named a fellow of the American Bar Foundation in 2014.

Before entering academia in 2002, Dean Rosenbury worked as a litigation associate at Davis Polk & Wardwell in New York City. She also clerked for Judge Carol Bagley Amon of the U.S. District Court for the Eastern District of New York and Judge Dennis Jacobs of the U.S. Court of Appeals for the Second Circuit. Dean Rosenbury received her AB *summa cum laude* in women's studies from Harvard-Radcliffe College and her JD *cum laude* from Harvard Law School, where she served as a primary editor of the *Harvard Law Review*.



Theodore RugerDean and Bernard G. Segal Professor of Law,
University of Pennsylvania Carey Law School

Theodore Ruger is the Dean and Bernard G. Segal Professor of Law of the University of Pennsylvania Law School. He is a scholar of constitutional law, specializing in the study of judicial authority, and an expert on health law and pharmaceutical regulation. Ruger practiced law at Ropes & Gray in Boston and Williams & Connolly in Washington, D.C., and began his academic career at Washington University in St. Louis. Ruger holds an AB from Williams College and a JD from Harvard Law School, and he was a law clerk to Justice Stephen Breyer of the United States Supreme Court and Judge Michael Boudin of the U.S. Court of Appeals for the First Circuit. Ruger joined Penn Law in 2004 and previously served as Deputy Dean of the Law School.



Sudha SettyDean and Professor of Law,
Western New England University School of Law

Sudha Setty has served as dean of Western New England University School of Law since 2018, and on the faculty since 2006. Dean Setty is the first woman of South Asian descent to serve as dean of an ABA-accredited law school.

Her deanship has focused on enhancing the social justice work at the School of Law and its commitment to racial justice and diversity, equity, and inclusion. She led the creation of its Center for Social Justice in 2019. She expanded racial justice-oriented programming and student support, and led the faculty in adopting a graduation requirement for racial justice coursework, adopted in April 2021. This summer, Dean Setty co-hosted the inaugural Workshop for Asian-American Women in Legal Academia, drawing over 100 participants to engage in professional development, scholarship support, and building community.

She currently serves on the Supreme Judicial Court of Massachusetts Standing Committee on Alternative Pathways to the Bar, the Bipartisan Advisory Committee on Massachusetts Judicial Nominations to the U.S. District Court, the Advisory Committee for the ABA Legal Education Police Practices Consortium, as a board member for Community Legal Aid, and on the editorial board of the Journal of National Security Law and Policy.

Dean Setty is the recipient of the National Conference for Community and Justice 2021 Human Relations Award. She was WNE Law's Professor of Year in 2009, 2016, and 2018; on the Lawyers of Color Power List in 2020; recognized as a Top Woman in the Law by the Massachusetts Lawyers Weekly in 2019; named a Trailblazer by the South Asian Bar Association of Connecticut in 2015; and received the 2017 Tapping Reeve Legal Educator Award from the Connecticut Bar Association. In 2018, Dean Setty was elected to membership in the American Law Institute and as a fellow of the American Bar Foundation.

Dean Setty earned her JD with honors from Columbia Law School and her AB in History with honors from Stanford University.



Benjamin SpencerDean and Trustee Professor,
William & Mary Law School

A. Benjamin Spencer, a nationally recognized scholar of civil procedure and federal jurisdiction, became dean of William & Mary Law School on July 1, 2020. He is William & Mary's first Black dean of any school at the university.

Dean Spencer is the author of multiple volumes of the renowned Wright & Miller Federal Practice & Procedure treatise, in addition to numerous articles published in journals including the *Michigan Law Review* and University of Chicago Law Review. He is one of the nation's most-cited civil procedure scholars, with a widely used civil procedure casebook, as well as a member of the U.S. Army Reserve Judge Advocate General's Corps, serving in its Government Appellate Division as a captain. In 2017, U.S. Supreme Court Chief Justice John Roberts appointed him to the U.S. Judicial Conference Advisory Committee on Civil Rules.

One of Dean Spencer's first acts in his new position was unveiling "Why We Can't Wait - An Agenda for Equity and Justice." This twelve-point plan of action includes, among other initiatives, creation of a university-wide Center for Racial & Social Justice, and providing need-based scholarships.



Kellye Y. TestyPresident and Chief Executive Officer,

Law School Admission Council

Kellye Y. Testy is president and chief executive officer of the Law School Admission Council, a position she has held since 2017. Testy joined LSAC after an eight-year term as the first woman dean of the University of Washington School of Law. Prior to that, she was a professor and dean at Seattle University School of Law. Testy founded numerous programs at both schools while earning recognition as the nation's second most influential leader in legal education by National Jurist. In addition to her role at LSAC, Testy is currently an adjunct professor of law at George Mason University, Antonin Scalia Law School.

A nationally sought-after speaker on diversity and access in legal and higher education, Testy is a member of the American Law Institute and serves on the boards of the Washington Law Institute and LSSSE. She has served on the Board of Governors of the Society of American Law Teachers, as president and in other roles for the Association of American Law Schools, and on committees and initiatives of the American Bar Association Section on Legal Education.

Testy is a first-generation college graduate who earned her journalism and law degrees from Indiana University, in her hometown of Bloomington, where she was editor-in-chief of the *Indiana Law Journal* and graduated *summa cum laude* from IU Maurer School of Law. After graduating, Testy clerked for Judge Jesse E. Eschbach, U.S. Court of Appeals for the Seventh Circuit.



Donald B. Tobin Dean and Professor of Law. University of Maryland Francis King Carey School of Law

Donald B. Tobin has been dean and professor of law at the University of Maryland Francis King Carey School of Law since 2014.

A Maryland native, Tobin began his career on Capitol Hill as a professional staff member for U.S. Senator Paul Sarbanes (D.-MD), the Senate Committee on the Budget and the Joint Economic Committee of Congress. Later, he served as a law clerk for The Honorable Francis Murnaghan, Jr. of the U.S. Court of Appeals for the Fourth Circuit and as an appellate attorney in the Tax Division of the U.S. Justice Department. Prior to his deanship at Maryland Carey Law, Tobin was professor of law and associate dean for academic affairs and associate dean for faculty at Ohio State University Moritz College of Law.

At Maryland Carey Law, Dean Tobin is committed to fostering a supportive community that provides personalized learning experiences empowering students to realize countless possible career pathways. Passionate about mentorship, he strives to connect directly with students, teaching the popular Lawyers as Leaders class and putting his tax knowledge and Maryland Bar membership to use by working with students in the Low-Income Taxpayer Clinic.

Tobin brings that same personal attention to the law school's relationships among its many constituents, the bar and the surrounding community. He visits numerous Baltimore-Washington metropolitan area law firms of all sizes each year and persistently seeks out occasions to engage with alumni. In the aftermath of Freddie Gray's death, Tobin led efforts to expand Maryland Carey Law's positive impact in the community, bolstering channels to local volunteer opportunities and providing forums for students and faculty to explore the root causes of Baltimore's unrest and possible solutions.



Ronald Weich Dean and Professor of Law. University of Baltimore School of Law

Ron Weich was appointed Dean of the University of Baltimore School of Law in May 2012. He serves as chief executive and chief academic officer of the School of Law, which was established in 1925 and is one of only two law schools in the State of Maryland.

Immediately prior to assuming his current position, Weich was an Assistant Attorney General in the U.S. Department of Justice. Earlier he served as Chief Counsel to U.S. Senators Harry Reid and Edward Kennedy. From 1997 to 2004, Weich was a partner in the law firm of Zuckerman Spaeder LLP. He began his legal career as an Assistant District Attorney in New York City.

Weich is a graduate of Columbia University and Yale Law School.



Amy Wildermuth Dean and Professor of Law, University of Pittsburgh School of Law

Amy J. Wildermuth is the dean and a professor of law at the University of Pittsburgh School of Law. Before moving to Pittsburgh, Dean Wildermuth spent sixteen years at the University of Utah, where she served as the Associate Vice President for Faculty, the first-ever Chief Sustainability Officer and a professor of law. Dean Wildermuth teaches and writes on civil procedure, administrative law, environmental law and U.S. Supreme Court practice. Her work has been published in a variety of outlets, including the Northwestern Law Review, the Emory Law Journal and the Minnesota Law Review. She clerked for Justice John Paul Stevens during the October Term 2002, as well as for Judge Guido Calabresi of the Second Circuit and Judge Harry T. Edwards of the D.C. Circuit.

